

**MOMENTUM ACADEMY
FINANCE COMMITTEE REPORT**

SEPTEMBER 2024

The Momentum Academy Finance Committee (FC) met on September 16, 2024. The main topic of discussion consisted of the financial reports for the fiscal year through August 31, 2024.

Financial Reports

- The financial statements included an income statement, balance sheet, monthly projections, and key performance indicators (KPIs). All KPIs (days of cash at year end, gross margin margin, and fund balance at year end) exceeded targets.
- As of August 31, 2024, there was approximately \$4.0 million in cash, with current available cash of approximately \$2.9 million due to letters of credit.
- As of August 31, 2024, revenue was approximately \$463k over budget, primarily due to the MOCAL grant, bank interest, and a transportation grant.
- As of August 31, 2024, expenses were approximately \$190k over budget.
- As of August 31, 2024, there was an increase in forecasted net income by approximately \$270k compared to budget.

Other topics of discussion included the following:

- Results of rent study.
- The July and August check registers.
- Status of enrollment for the beginning of the year. Currently, budgeted enrollment for the 24-25 school year is 95.29% met. Saw significant reduction in dis-enrollment for the beginning of this school year versus last year.
- Attendance percentages for the start of the school year, including meeting and exceeding the 90% budgeted attendance and 92% attendance goal.
- Current staffing levels and vacancies and adjustment to budget for use of substitute teachers.
- Status of audit and planned presentation to FC from the auditors.

9/16/24 Operations Report

Finance Committee

AGENDA:

Enrollment & Attendance

HR and Facilities update

24/25 Enrollment

Campus	Capacity	Leads	Pending Offers	Registration in Progress	Registration Complete	Open Seats	Current Enrollment SY24-25 <i>(includes registration complete)</i>	MINIMUM ENROLLMENT Budgeted Enrollment	% of Budgeted Enrollment Confirmed	Enrollment Goal	% of Enrollment Goal Confirmed
TGS	264		3	1	61	11	243	225	108.00%	253	96.05%
FP	220		2	1	53	61	116	153	75.82%	172	67.44%
TGE	219		3	1	55	11	170	165	103.03%	185	91.89%
GP	244		0	0	35	5	98	115	85.22%	130	75.38%
REGIONAL		6	8	3	204	88	627	658	95.29%	740	84.73%

Response

- Continue to convert leads online and walk ins
- Focus on community activities in each community by Boosting enrollment- Events & Activities
-Back to School -STL Navigate, Table at the local library- during their family and meal program.
- Conquering, and *It's Not Too Late* ads on all social media platforms
- Diving into 25-26 Strategy work in October

BOY Dis-enroll & No Show

YOY Comparison - 52.8% Decrease

- 24-25 No Show = 93
- 23-24 No Show = 176

Year	Total Disenroll	Moved out of the City	Momentum Experience - School Fit Concern	Transport	Other
24-25	93	11.83%	41.94%	11.83%	34.41%
23-24 Compare	176	23.30%	13.64%	14.77%	91 (52%) responding

MA: GP Transfer Scholars	Transfer Campus	# of GP Transfer Scholars	# of NO SHOW or Disenroll GP Transfer Scholars	Percent NO SHOW or Disenroll
	TGS	9	3	33%
	FP	12	5	42%
	TGE	9	3	33%
	REGIONAL	30	11	37%

Attendance

	ADA - Sep 6	Present
TGS	222.68	94.83%
FP	94.32	89.23%
TGE	144.30	93.34%
GP	80.65	88.76%
TOTAL	541.96	92.5%

92.5% - Meeting our goal

- **TGS** - all classes are tracking above 93%!
- **TGE** - 7th grade has the highest ADA at 97.3%
 - 2nd grade trailing close behind at 96.9%!
- **GP** - 5th grade tracking at 96.4%
 - 3rd grade is at 95.5%!
- **FP** - 3rd and 8th grade classes for exceeding 94%

HR Updates

- Prioritizing: Nurse, Aftercare, Teachers, TAs for TGS
- Mid-year recruitment planning is in progress for semester hires

# of Vacancies	
School Vacancies	16
<i>Teacher Vacancies (inc support teachers)</i>	8
<i>Grade level vacancies</i>	5
<i>Instructional Support Vacancies</i>	8
<i>Leader / Administrative Vacancies</i>	0
Regional Vacancies	1
Total Vacancies	17

Facilities

- Cold weather preparation is underway
 - Focus on heavy rain and leak mitigation, and heating at Gravois Park
- Rent Study Notes:
 - \$12.00-15.00/SF *NNN Base rent would be a fair number
 - Current lease payment by sq ft

	Sq footage	Amt per sq ft annual		
TGS	16,500	\$17.54	6.46	44,830 sq ft
FP	24,665	\$13.31		
TGE	24,315	\$7.36		
GP	38,197	\$10.08		

*Tenant holds operating and utilities cost

Face Rent Analysis Report

Facilities

Rent Study

		DIRECT SPACES			SUBLET SPACES				TOTAL	
		# Spaces	Min	Avg	Max	# Spaces	Min	Avg	Max	Avg
Flex	Negotiable	1	-	-	-	0	-	-	-	-
	Triple Net	3	\$3.00	\$5.12	\$7.00	0	-	-	-	\$5.12
Industrial										
	Full Service Gross	2	\$3.50	\$3.80	\$5.00	0	-	-	-	\$3.80
	Modified Gross	4	\$1.50	\$3.49	\$4.25	1	\$6.00	\$6.00	\$6.00	\$4.01
	Negotiable	2	-	-	-	0	-	-	-	-
	Net	1	\$11.64	\$11.64	\$11.64	0	-	-	-	\$11.64
	TBD	2	-	-	-	0	-	-	-	-
	Triple Net	11	\$2.00	\$4.59	\$7.00	1	\$6.50	\$6.50	\$6.50	\$4.67
Off/Ret										
	Negotiable	2	-	-	-	0	-	-	-	-
Office										
	Full Service Gross	98	\$11.95	\$20.21	\$28.50	2	\$15.00	\$15.00	\$15.00	\$20.11
	Modified Gross	7	\$10.00	\$10.00	\$10.00	1	\$9.50	\$9.50	\$9.50	\$9.86
	Negotiable	18	-	-	-	1	-	-	-	-
	Plus Electric	5	\$24.50	\$24.50	\$24.50	0	-	-	-	\$24.50
	TBD	3	-	-	-	1	-	-	-	-
	Triple Net	9	\$25.00	\$28.66	\$29.00	0	-	-	-	\$28.66
Retail										
	Full Service Gross	3	\$18.00	\$18.00	\$18.00	0	-	-	-	\$18.00
	Negotiable	1	-	-	-	0	-	-	-	-
	TBD	3	-	-	-	0	-	-	-	-
	Triple Net	3	\$8.00	\$10.94	\$29.00	0	-	-	-	\$10.94

Financial Report Notes

Areas monitoring:

- Salary / Contracted Services forecasted about \$69k over
 - **leading contributors:** Admin support, SPED Services, Subs
- Transportation anticipated at about \$80k over
 - **leading contributors:** SPED

Expense Mitigation

- Decrease in office rent costs: \$17k FY25, and \$14k in FY26 (*\$31k total*)
- MOCAL Grant for aftercare: up to \$400k (*offsets \$200k in budgeted costs*)
- McKinney Vento Grant: offset \$51k in transportation costs from FY24
- Salary costs decrease for vacant positions to offset 75%+ contracted costs

Long Term

- Org structure planning
- Enrollment strategic planning, focus on OK opportunities

Budgeting FY 24/25

March Update

- Contingency planning for Impact of enrollment on budget and staffing
- Recommended timeline for determination based on enrollment Jun 30, 2024

Enrollment Shortfall Range	Cost / Lost Revenue	Recommended Shifts	Net
61-80+ scholars	\$730 - \$960k	All below: 716k +1 Combo: 63k +2 Regional: 148k Additional expense reduction: 67k	+34k
41-60 scholars	\$492 - \$720k	All below: 393k Additional Support Staff: 141k Admin Reduction: 90k +1 Regional: 92k	-4k
20-40	\$240 - \$480k	Reduction in expenses: 50k Support Staff: 80k ½ extra Support Staff: 40k 1 Combo class: 63k 2 Regional: 160k	-87k

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598	08/20/2024	X			BAMBOO	Bamboo HR	1,661.44	
599	08/22/2024	X			RHYMEBUS	RHYME BUSINESS PRODUCTS	2,528.03	
600	08/31/2024	X			GORDONFO	GORDON FOOD SERVICE INC	12,903.31	
601	08/22/2024	X			LCEF	Lutheran Church Extension Fund	42,769.81	
602	08/30/2024	X			CHARTER	CHARTER COMMUNICATIONS	529.91	
603	08/29/2024	X			SPIRE	SPIRE	363.41	
604	08/30/2024	X			AMEREN	AMEREN MISSOURI	10,764.07	
605	08/31/2024	X			NUESYNERGY	NUESYNERGY	1,309.84	
606	08/05/2024	X			AETNA	AETNA	62,310.73	
607	08/21/2024	X			CULLIGAN	Culligan	69.00	
608	08/02/2024	X			WASTECON	WASTE CONNECTIONS OF MISSOURI, INC.	1,082.40	
609	08/27/2024	X			WASTEMAN	WASTE MANAGEMENT OF ST. LOUIS	1,631.74	
610	08/15/2024	X			METROSEW	Metropolitan St. Louis Sewer District	961.77	
620	08/21/2024	X			PHILA	PHILADELPHIA INSURANCE COMPANIES	6,429.28	
637	08/14/2024	X			VISA	VISA	4,640.62	
638	08/26/2024	X			ELAN	Elan Financial	14,902.08	
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11436	08/06/2024	X			CITYSTL	City of St. Louis	300.00	
11437	08/01/2024	X			RELIANCE	Reliance Standard	5,582.40	
11438	08/02/2024	X			THECHRISTY	The Christy	2,823.00	
11439	08/08/2024	X			TRAFFICCON	Traffic Control Company	875.27	
11440	08/09/2024	X			CHATNIA	Nia Chatman	325.00	
11441	08/09/2024	X			SHAWDAR	Darren Shaw	325.00	
11443	08/09/2024	X			QUINNPHIL	PHILLIP QUINN	130.00	
11444	08/12/2024	X			MINGCHRI	CHRISTOPHER MING	400.00	
11445	08/12/2024	X			MINGMIR	MIRANDA MING	364.24	
11446	08/12/2024	X			PERFLAWN	Trent King	3,000.00	
83610771	08/02/2024	X			KTVIKPLR	KTVI-KPLR TV	3,000.00	
83610772	08/02/2024	X			CONTROLLED	Controlled Chaos	238.78	
83610773	08/02/2024	X			LOWRY	Lowry Electric Company	241.02	
83610774	08/02/2024	X			KONAICE	Richie Kingree	460.00	
83610775	08/02/2024	X			SLUTREASUR	Saint Louis University Treasurers Office	8,702.00	
83610776	08/02/2024	X			SLUTREASUR	Saint Louis University Treasurers Office	2,176.00	
83610777	08/02/2024	X			SLUTREASUR	Saint Louis University Treasurers Office	2,176.00	
83610778	08/02/2024	X			SHOWMECURR	Show-Me Curriculum Administrators Association	400.00	
83610919	08/02/2024	X			STJOHNS	St. John's Lutheran Church	10,000.00	
83610920	08/02/2024	X			WEINHARDT	WEINHARDT PARTY RENTALS	1,551.65	
83610921	08/02/2024	X			GRPWEG	GRP WEGMAN	2,897.50	
83610922	08/02/2024	X			ROTTLER	Rottler Pest Solutions	120.00	
83610923	08/02/2024	X			MELLOWMU	MELLOW MUSHROOM ST. LOUIS	371.10	
83610924	08/02/2024	X			SUPPHEALTH	Supplemental Health Care SHC	3,196.25	
83611011	08/02/2024	X			ROYALPAP	ROYAL PAPERS INC	109.33	
83611012	08/02/2024	X			USFOODS	US FOODS, INC.	1,113.91	
83611013	08/02/2024	X			INNOVATIV	INNOVATIVE OPTIONS, LLC	1,254.00	
83611014	08/02/2024	X			MESSIAHL	MESSIAH LUTHERAN CHURCH	5,607.70	
83611015	08/02/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	155.52	
83611016	08/02/2024	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	504.00	
83611017	08/02/2024	X			SPORTSPRI	SPORTSPRINT	2,431.00	
83611018	08/02/2024	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	1,629.25	
83611019	08/02/2024	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	1,876.75	
83611020	08/02/2024	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	1,381.25	
83619486	08/06/2024	X			ADT	ADT COMMERCIAL	79.80	
83619879	08/06/2024	X			STJOHNS	St. John's Lutheran Church	3,780.65	
83619880	08/06/2024	X			ULINEIN	ULINE, INC	2,225.34	
83619881	08/06/2024	X			LASHLY	LASHLY & BAER, PC	782.00	

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83619882	08/06/2024	X			SHERWINW	SHERWIN-WILLIAMS COMPANY	1,334.59
83620298	08/06/2024	X			CRISISPR	CRISIS PREVENTION INSTITUTE, INC.	4,499.00
83620299	08/06/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	2,929.94
83625357	08/07/2024	X			TEACHERJOB	Teacher Jobs	4,000.00
83625358	08/07/2024	X			VALEELI	Elizabeth Valerio	1,806.27
83625611	08/07/2024	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	589.78
83625612	08/07/2024	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	138.23
83625613	08/07/2024	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	589.78
83625614	08/07/2024	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	138.23
83625615	08/07/2024	X			ATT	AT&T	1,250.46
83625616	08/07/2024	X			LASHLY	LASHLY & BAER, PC	1,768.00
83625617	08/07/2024	X			LETSDOL	LETS DO LUNCH CATERING SERVICE	3,127.04
83625618	08/07/2024	X			GFIDIGIT	GFI DIGITAL	317.72
83625619	08/07/2024	X			ROTTLER	Rottler Pest Solutions	97.00
83625620	08/07/2024	X			MELLOWMU	MELLOW MUSHROOM ST. LOUIS	547.20
83625872	08/07/2024	X			EICHAUD	Audrey Eichelberger	48.68
83625873	08/07/2024	X			ROYALPAP	ROYAL PAPERS INC	663.76
83625874	08/07/2024	X			TWOMENA	TWO MEN AND A TRUCK	1,000.00
83625875	08/07/2024	X			PAYPOOL	PAYPOOL LLC	1,202.20
83625876	08/07/2024	X			FRONTLINE	Frontline Technologies Group LLC	4,114.00
83625877	08/07/2024	X			CAMPRI	CAM PRINT, INC.	4,709.62
83625878	08/07/2024	X			EDOPS	EdOps	12,075.00
83625879	08/07/2024	X			SPORTSPRI	SPORTSPRINT	35,526.25
83657226	08/15/2024	X			PANORAMA	Panorama	16,750.00
83657231	08/15/2024	X			AMTRUST	AMTRUST NORTH AMERICA	44,981.00
83657232	08/15/2024	X			COMMCHILD	Committee for Children	3,495.00
83701184	08/07/2024	X			STJOHNS	St. John's Lutheran Church	200.55
83701185	08/07/2024	X			PIKMYKID	PIKMYKID	10,200.00
83701653	08/07/2024	X			WASHU	Washington University	17,709.25
83701654	08/07/2024	X			RICOHUSA	RICOH USA, INC.	24,082.51
83701655	08/07/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	10,784.77
83746104	08/15/2024	X			LEARNING	LEARNING A-Z	4,658.00
83746277	08/15/2024	X			JAVAPLUS	Java Plus	1,119.97
83746442	08/15/2024	X			MOASPA	MOASPA	350.00
83746443	08/15/2024	X			SURETY	Surety Refrigeration Service & Equipment	216.07
83746444	08/15/2024	X			TUETHKE	TUETH, KEENEY, COOPER, MOHAN & JACKSTADT, P.C.	630.00
83746445	08/15/2024	X			PHILA	PHILADELPHIA INSURANCE COMPANIES	6,429.28
83746446	08/15/2024	X			LETSDOL	LETS DO LUNCH CATERING SERVICE	717.50
83746447	08/15/2024	X			STLOUISARF	CITY OF ST. LOUIS - ARFAM	150.00
83746448	08/15/2024	X			CROSSGRAND	Earl Smith	1,225.00
83746449	08/15/2024	X			ROTTLER	Rottler Pest Solutions	327.00
83746701	08/15/2024	X			MAGNETIZE	MAGNETIZE, LLC	370.00
83746702	08/15/2024	X			USFOODS	US FOODS, INC.	407.45
83746703	08/15/2024	X			NICKTRICE	Nick Trice Films LLC	725.00
83746704	08/15/2024	X			CRISISPR	CRISIS PREVENTION INSTITUTE, INC.	1,939.60
83746705	08/15/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	121.36
83746706	08/15/2024	X			ODPBUS	ODP BUSINESS SOLUTIONS LLC	1,346.99
83746707	08/15/2024	X			PERFLAWN	Trent King	1,280.00
83746708	08/15/2024	X			INDUSTSPE	Industry Specific Solutions	7,238.40
83747305	08/20/2024	X			PAIGKEY	Keyria Paige	5,000.00
83766298	08/20/2024	X			AMRICH	A.M. RICHARDS GLASS COMPANY, INC.	1,427.66
83766299	08/20/2024	X			SHERWINW	SHERWIN-WILLIAMS COMPANY	164.05
83766300	08/20/2024	X			STJOHNS	St. John's Lutheran Church	276.13
83766301	08/20/2024	X			AAIM	AAIM	1,991.00
83766674	08/20/2024	X			ODPBUS	ODP BUSINESS SOLUTIONS LLC	231.43
83766675	08/20/2024	X			USFOODS	US FOODS, INC.	800.77
83766676	08/20/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	2,248.25
83785026	08/29/2024	X			SORLIBRAN	BRANDON SORLIE	25,110.00

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83790731	08/27/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	658.06	
83793410	08/28/2024	X			VERIZONW	VERIZON WIRELESS	2,341.36	
83793411	08/28/2024	X			VERIZONW	VERIZON WIRELESS	2,396.08	
83793412	08/28/2024	X			VERIZONW	VERIZON WIRELESS	1,856.56	
83795249	08/29/2024	X			JOSTBUILD	Jost Builders	2,811.27	
83795250	08/29/2024	X			APPLETREE	AppleTree Institute	2,800.00	
83795251	08/29/2024	X			KONAICE	Richie Kingree	960.00	
83795252	08/29/2024	X			THERAPYLOG	Reasearch to Practice dba TherapyLog	456.00	
83795253	08/29/2024	X			MCPSA	MCPSA	1,000.00	
83795254	08/29/2024	X			BISTATE	BI-STATE ROOT SYSTEMS	631.56	
83795408	08/29/2024	X			ADVANCES	ADVANCE SECURITY & TECHNOLOGIES LLC	1,932.50	
83795409	08/29/2024	X			STJOHNS	St. John's Lutheran Church	10,000.00	
83795410	08/29/2024	X			STLOUISAM	THE ST LOUIS AMERICAN NEWSPAPER	1,100.00	
83795411	08/29/2024	X			ATT	AT&T	1,262.67	
83795412	08/29/2024	X			DATARECO	DATA RECOGNITION CORP.	350.00	
83795413	08/29/2024	X			LINDBERGH	LINDBERGH COMMERCIAL SERVICES, INC.	378.72	
83795414	08/29/2024	X			BISTATE	BI-STATE ROOT SYSTEMS	830.14	
83795415	08/29/2024	X			STLOUISARF	CITY OF ST. LOUIS - ARFAM	200.00	
83795416	08/29/2024	X			MELLOWMU	MELLOW MUSHROOM ST. LOUIS	374.75	
83795417	08/29/2024	X			INTERNATI	INTERNATIONAL INSTITUTE OF METRO ST. LOUIS	405.00	
83795418	08/29/2024	X			GRPWEG	GRP WEGMAN	1,801.43	
83795419	08/29/2024	X			FIRSTSTU	FIRST STUDENT INC.	2,638.74	
83795667	08/29/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	21.72	
83795668	08/29/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	21.85	
83795669	08/29/2024	X			HARVJER	JEREMY HARVEY	34.88	
83795670	08/29/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	53.18	
83795671	08/29/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	171.52	
83795672	08/29/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	190.16	
83795673	08/29/2024	X			BEDEANT	ANTIONETTE BEDESSIE	455.00	
83795674	08/29/2024	X			ROCHESTER	ROCHESTER 100 INC.	1,293.84	
83795675	08/29/2024	X			PRETMAR	MARIA PRETE	1,803.88	
83795676	08/29/2024	X			TEACHERJOB	Teacher Jobs	4,000.00	
83795677	08/29/2024	X			EMMAUS	Emmaus Lutheran Church	5,133.25	
83795678	08/29/2024	X			AMERBOARD	American Board	6,800.00	
83795679	08/29/2024	X			BRADWHITE	Brad White Electrical Consulting	8,000.00	
83795680	08/29/2024	X			MESSIAHL	MESSIAH LUTHERAN CHURCH	8,833.00	
83795681	08/29/2024	X			CAMPRINT	CAM PRINT, INC.	10,793.44	
83795682	08/29/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	121.36	
83795683	08/29/2024	X			SPORTSPRI	SPORTSPRINT	701.00	
83795684	08/29/2024	X			ROYALPAP	ROYAL PAPERS INC	3,280.79	
83795685	08/29/2024	X			WOODHOLD	Wood Holding Company	9,412.50	
83795686	08/29/2024	X			IMPERIALDA	Imperial Dade	1,807.78	
83795687	08/29/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	739.82	
83795688	08/29/2024	X			INDUSTSPE	Industry Specific Solutions	25,711.73	
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576	07/22/2024	X			BAMBOO	Bamboo HR	1,546.14
577	07/22/2024	X			RHYMEBUS	RHYME BUSINESS PRODUCTS	3,446.75
578	07/31/2024	X			GORDONFO	GORDON FOOD SERVICE INC	317.76
579	07/23/2024	X			LCEF	Lutheran Church Extension Fund	42,769.81
580	07/30/2024	X			CHARTER	CHARTER COMMUNICATIONS	549.90
581	07/29/2024	X			SPIRE	SPIRE	518.03
582	07/31/2024	X			AMEREN	AMEREN MISSOURI	8,787.36
583	07/31/2024	X			NUESYNERGY	NUESYNERGY	1,520.48
584	07/31/2024	X			AETNA	AETNA	50,003.74
585	07/23/2024	X			CULLIGAN	Culligan	69.00
586	07/02/2024	X			WASTECON	WASTE CONNECTIONS OF MISSOURI, INC.	1,082.40
587	07/24/2024	X			WASTEMAN	WASTE MANAGEMENT OF ST. LOUIS	1,635.25
596	07/18/2024	X			METROSEW	Metropolitan St. Louis Sewer District	419.43
597	07/29/2024	X			UINTERACT	Missouri Department of Labor and Industrial Relations	468.65
612	07/15/2024	X			VISA	VISA	2,769.68
613	07/26/2024	X			ELAN	Elan Financial	4,692.76
Checking Account ID: 1					Void Total:	0.00	Total without Voids: 120,597.14
Check Type Total: Automatic Payment					Void Total:	0.00	Total without Voids: 120,597.14

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11423	07/01/2024	X			RELIANCE	Reliance Standard	4,482.87
11428	07/10/2024	X			CITYSTL	City of St. Louis	950.00
11430	07/18/2024	X			STRONGARMS	Orlando Daugherty	1,550.00
11431	07/29/2024	X			CITYSTL	City of St. Louis	275.00
11432	07/29/2024	X			PRETMAR	MARIA PRETE	285.00
11433	07/31/2024	X			STRONGARMS	Orlando Daugherty	1,500.00
11434	07/31/2024	X			CITYSTL	City of St. Louis	275.00
11435	07/31/2024	X			CITYSTL	City of St. Louis	275.00
83383421	07/02/2024	X			TECHELEC	TECH ELECTRONICS	180.00
83383422	07/02/2024	X			STJOHNS	St. John's Lutheran Church	13,405.24
83383682	07/02/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	3,453.26
83383683	07/02/2024	X			EMMAUS	Emmaus Lutheran Church	5,133.25
83383684	07/02/2024	X			WOODHOLD	Wood Holding Company	6,295.50
83383685	07/02/2024	X			MESSIAHL	MESSIAH LUTHERAN CHURCH	8,833.00
83391642	07/05/2024	X			RICOHUSA	RICOH USA, INC.	58,382.90
83406577	07/09/2024	X			SHERWINW	SHERWIN-WILLIAMS COMPANY	629.15
83425094	07/11/2024	X			HOWARETHE	Hardin Sharonica	2,500.00
83425095	07/11/2024	X			ADT	ADT COMMERCIAL	79.80
83425096	07/11/2024	X			WEISSMAN	Weissman	145.20
83425097	07/11/2024	X			WEISSMAN	Weissman	148.00
83425406	07/11/2024	X			TIERONE	TIER ONE TACTICAL SOLUTIONS, LLC	3,500.00
83425407	07/11/2024	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	589.78
83425408	07/11/2024	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	138.23
83425409	07/11/2024	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	589.78
83425410	07/11/2024	X			MIDWESTE	MIDWEST ELEVATOR CO., INC.	138.23
83425411	07/11/2024	X			ADT	ADT COMMERCIAL	1,149.33
83425412	07/11/2024	X			DATARECO	DATA RECOGNITION CORP.	761.40
83425413	07/11/2024	X			AMPLIFYE	AMPLIFY EDUCATION, INC.	9,439.20
83425414	07/11/2024	X			COMPUTER	COMPUTER INFORMATION CONCEPTS	15,849.00
83425415	07/11/2024	X			SURETY	Surety Refrigeration Service & Equipment	216.07
83425416	07/11/2024	X			JVRENTER	JVR ENTERPRISES, LLC	617.50
83425417	07/11/2024	X			SCHOOLDA	SCHOOL DATEBOOKS, INC.	1,586.82
83425418	07/11/2024	X			SHERWINW	SHERWIN-WILLIAMS COMPANY	335.90
83425419	07/11/2024	X			ROTTLER	Rottler Pest Solutions	217.00
83425420	07/11/2024	X			MIRIAM	MIRIAM	6,467.25
83425421	07/11/2024	X			TECHELEC	TECH ELECTRONICS	2,784.16
83425422	07/11/2024	X			SUPPHEALTH	Supplemental Health Care SHC	15,002.03

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Check Number	Check Date	Cleared	Void	Void Date	Entity ID	Entity Name	Check Amount
83425703	07/11/2024	X			EICHAUD	Audrey Eichelberger	37.99
83425704	07/11/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	53.18
83425705	07/11/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	70.32
83425706	07/11/2024	X			PRAIRIEF	PRAIRIE FARMS DAIRY, INC.	138.44
83425707	07/11/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	190.16
83425708	07/11/2024	X			SPORTSPRI	SPORTSPRINT	432.00
83425709	07/11/2024	X			QUILL	QUILL	568.85
83425710	07/11/2024	X			PAYPOOL	PAYPOOL LLC	750.88
83425711	07/11/2024	X			TWOMENA	TWO MEN AND A TRUCK	1,125.00
83425712	07/11/2024	X			TALENTFOX	TalentFox	1,450.00
83425713	07/11/2024	X			CURRASSOC	Curriculum Associates LLC	7,000.00
83425714	07/11/2024	X			EDOPS	EdOps	12,075.00
83425715	07/11/2024	X			WASHU	Washington University	19,420.00
83425716	07/11/2024	X			NIOIMAT	MATTEO NIOI	184.10
83425717	07/11/2024	X			EXPRESSTRA	Express Transport Care LLC	6,240.00
83425718	07/11/2024	X			INDUSTSPE	Industry Specific Solutions	5,018.40
83425719	07/11/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	294.22
83532463	07/16/2024	X			STJOHNS	St. John's Lutheran Church	205.55
83532464	07/16/2024	X			PIKMYKID	PIKMYKID	3,150.00
83532986	07/16/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	39.99
83532987	07/16/2024	X			FRONTLINE	Frontline Technologies Group LLC	8,311.80
83532988	07/16/2024	X			GIANTSTE	GIANT STEPS OF ST. LOUIS, INC.	9,388.86
83532989	07/16/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	572.52
83532990	07/16/2024	X			PERFLAWN	Trent King	580.00
83532991	07/16/2024	X			RICOHUSA	RICOH USA, INC.	19,072.37
83559566	07/18/2024	X			WILLISTOWE	Willis Towers Watson Midwest, Inc.	8,578.50
83559567	07/18/2024	X			DOLEHEATIN	Dole Heating and Air Conditionaly and Duct Cleaning	12,589.42
83559842	07/18/2024	X			TECHELEC	TECH ELECTRONICS	900.00
83559843	07/18/2024	X			LINDBERGH	LINDBERGH COMMERCIAL SERVICES, INC.	549.59
83559844	07/18/2024	X			ROTLER	Rottler Pest Solutions	217.00
83559845	07/18/2024	X			STLOUISAM	THE ST LOUIS AMERICAN NEWSPAPER	2,700.00
83559846	07/18/2024	X			SUPPHEALTH	Supplemental Health Care SHC	6,267.36
83559847	07/18/2024	X			WEBERFIR	WEBER FIRE AND SAFETY EQUIPMENT CO., INC.	885.50
83559848	07/18/2024	X			AMRICH	A.M. RICHARDS GLASS COMPANY, INC.	2,409.58
83560124	07/18/2024	X			CROWNLIN	CROWN LINEN SERVICE, LLC	77.76
83560125	07/18/2024	X			JOHNSONC	JOHNSON CONTROLS SECURITY SOLUTIONS	896.28
83560126	07/18/2024	X			ATIS	ATIS Elevator Inspections LLC	995.00
83560127	07/18/2024	X			ROCHESTER	ROCHESTER 100 INC.	1,293.84
83560128	07/18/2024	X			ZEARNIN	ZEARN, INC.	10,000.00
83560129	07/18/2024	X			SPORTSPRI	SPORTSPRINT	2,910.60
83560130	07/18/2024	X			ROYALPAP	ROYAL PAPERS INC	376.46
83578842	07/26/2024	X			AMTRUST	AMTRUST NORTH AMERICA	44,981.00
83579733	07/23/2024	X			CIRCUSKA	CIRCUS KAPUT	810.00
83579734	07/23/2024	X			SUPPHEALTH	Supplemental Health Care SHC	1,650.00
83580284	07/23/2024	X			LAMPNIC	NICOLE LAMPERT	14.00
83580285	07/23/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	89.99
83580286	07/23/2024	X			TWOMENA	TWO MEN AND A TRUCK	2,175.00
83580287	07/23/2024	X			EXPRESSTRA	Express Transport Care LLC	2,500.00
83580288	07/23/2024	X			EMMAUS	Emmaus Lutheran Church	5,133.25
83580289	07/23/2024	X			WOODHOLD	Wood Holding Company	6,295.50
83580290	07/23/2024	X			MESSIAHL	MESSIAH LUTHERAN CHURCH	8,833.00
83580291	07/23/2024	X			PERFLAWN	Trent King	700.00
83580292	07/23/2024	X			ODPBUS	ODP BUSINESS SOLUTIONS LLC	804.81
83580293	07/23/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	6,928.72
83599915	07/30/2024	X			SCHOOLOU	SCHOOL OUTFITTERS	8,772.48
83602225	07/30/2024	X			NUESYNERGY	NUESYNERGY	386.00
83602578	07/30/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	242.18

Check Register by Type

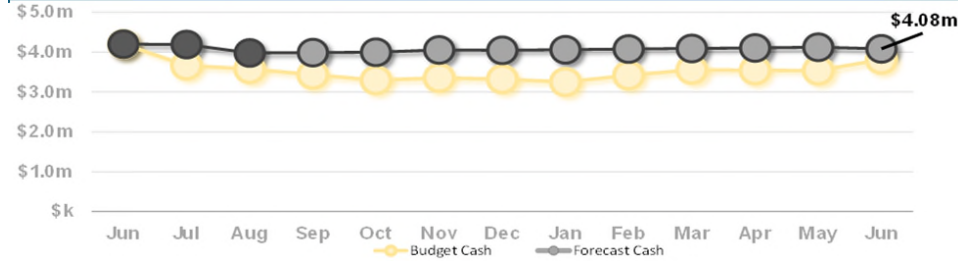
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83602579	07/30/2024	X			MAGNETIZE	MAGNETIZE, LLC	370.00
83602580	07/30/2024	X			GIANTSTE	GIANT STEPS OF ST. LOUIS, INC.	4,421.28
83602581	07/30/2024	X			AMAZONCA	AMAZON CAPITAL SERVICES	9,344.95
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Grand Total:					Void Total:	0.00	Total without Voids: 541,225.67

Dashboard
Momentum Academy
 July 2024 through August 2024

Key Performance Indicators

Days of Cash (At Year End) 100 Target > 45 days	Gross Margin -1% Target > -5.0%	Fund Balance (At Year End) 27% Target > 0.00	Fund Balance (Minus Letters of credit) 20% Target 15% Fund BAL
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Cash Forecast



Letters of Credit \$ 1,097,000

Current Cash:	\$ 3,982,765
Current Available Cash:	\$ 2,885,765
Year end Cash:	\$ 4,084,720
Year end Available Cash:	\$ 2,987,720

Financial Snapshot	Year-To-Date Financials			Annual Forecast			Remaining
	Actual	Budget	Variance	Forecast	Budget	Variance	
Revenue							
Local Revenue	247,507	210,482	37,025	1,211,056	1,175,569	35,487	963,549
State Revenue	1,869,898	1,495,392	374,506	10,964,120	10,587,429	376,692	9,094,222
Federal Revenue	100	104,912	(104,812)	1,969,858	1,918,239	51,618	1,969,758
Private Grants and Donations	-	-	-	522,800	522,800	-	522,800
Earned Fees	17,861	4,613	13,247	57,006	57,006	0	39,145
Total Revenue	2,135,366	1,815,399	319,967	14,724,840	14,261,043	463,797	12,589,474
Expenses							
Salaries	1,013,060	1,248,543	235,484	7,202,100	7,491,259	289,159	6,189,041
Benefits and Taxes	404,238	377,973	(26,265)	2,211,176	2,267,836	56,661	1,806,938
Staff-Related Costs	75,303	52,192	(23,111)	337,004	313,154	(23,850)	261,701
Rent	176,544	209,149	32,605	1,239,893	1,254,893	15,000	1,063,349
Occupancy Service	115,975	104,946	(11,030)	617,086	629,675	12,589	501,110
Student Expense, Direct	288,021	180,571	(107,450)	1,523,398	1,083,424	(439,973)	1,235,377
Student Expense, Food	26,873	65,583	38,710	393,500	393,500	0	366,627
Office & Business Expense	254,225	156,111	(98,113)	938,017	936,667	(1,350)	683,792
Transportation	11,379	46,750	35,371	378,500	280,500	(98,000)	367,121
Total Ordinary Expenses	2,365,617	2,441,818	76,201	14,840,674	14,650,909	(189,765)	12,475,057
Net Ordinary Income	(230,251)	(626,419)	396,168	(115,833)	(389,865)	274,032	114,418
Extraordinary Expenses							
Depreciation and Amortization	-	-	-	-	-	-	-
Interest	-	-	-	-	-	-	-
Facility Improvements	12,589	-	(12,589)	12,589	-	(12,589)	-
Total Extraordinary Expenses	12,589	-	(12,589)	12,589	-	(12,589)	-
Total Expenses	2,378,206	2,441,818	63,612	14,853,263	14,650,909	(202,354)	12,475,057
Net Income	(242,841)	(626,419)	383,578	(128,423)	(389,865)	261,443	114,418
Cash Flow Adjustments	21,285	-	21,285	8,822	-	8,822	(12,463)
Change in Cash	(221,556)	(626,419)	404,863	(119,601)	(389,865)	270,265	101,955

Forecast Comp to Budget

The forecast adjustments through the end of August, reflect a \$270,265 **increase** in Net Income compared to budget.

MOM is receiving a 5 YR Missouri Comprehensive Afterschool Learning (MOCAL) grant beginning July 1, 2024 to Jun 30, 2029. The revenue and expense associated with this grant are now incorporated into the financial forecast. Total Revenue and Expense

REV Increased by \$463k compared to budget due to:

- Increased interest earned
- \$376,692 MOCAL Grant
- \$51,618 MKV Transportation Grant

EXP Increased by \$189,765 compared to budget

- \$300k Stipend was budgeted for Afterschool. Updated to \$130k Salaries
- Staff-Related \$23,850 MOCAL
- Rent savings
- Student Exp, Direct:** \$200k additional sub exp due to vacancies
- MOCAL expenses included
- Instructional Supplies over budget
- Transportation increased for MOCAL and SPED individual pickup expense

State Revenue Note

State Basic Formula is based on FY23 FWADA + FY25 Summer School. The enrollment tab demonstrates the FY25 planned student count vs the budgeted FWADA. State Revenue will be adjusted when Summer School Count is final, and if the per WADA payment changes compared to budget

» included = \$376k

Income Statement

Momentum Academy

July 2024 through August 2024

Income Statement	Year-To-Date			Annual			Previous Forecast	
	Actual	Budget	Variance	Forecast	Budget	Variance	Prv TOTAL	Diff
Revenue								
Local Revenue								
5113 · Proposition C (Sales Tax)	227,593	196,482	31,110	1,091,569	1,091,569	0	1,091,569	0
5141 · Interest	19,915	14,000	5,915	119,487	84,000	35,487	84,000	35,487
Total Local Revenue	247,507	210,482	37,025	1,211,056	1,175,569	35,487	1,175,569	35,487
State Revenue								
5311 · Basic Formula	1,779,797	1,413,194	366,603	10,094,246	10,094,246	(0)	10,094,246	-1
5312 · Transportation	28,328	28,282	46	169,695	169,695	0	169,695	0
5319 · Classroom Trust Fund	61,773	53,915	7,858	323,488	323,488	0	323,488	0
5339 · MOCAL	0	0	(0)	376,692	0	376,692	0	376,692
Total State Revenue	1,869,898	1,495,392	374,506	10,964,120	10,587,429	376,692	10,587,429	376,691
Federal Revenue								
5412 · Medicaid	0	0	0	158,643	158,643	(0)	158,643	0
5441 · IDEA	0	0	0	199,775	199,775	0	199,775	0
5445 · Food Service-Lunch	0	72,747	(72,747)	436,479	436,479	0	436,479	0
5446 · Food Service-Breakfast	0	29,583	(29,583)	177,498	177,498	0	177,498	0
5448 · Food Service-Snacks	0	749	(749)	4,493	4,493	0	4,493	0
5451 · Title I	0	0	0	640,000	640,000	(0)	640,000	0
5461 · Title IVa	0	0	0	232,852	232,852	0	232,852	0
5462 · Title III	0	1,833	(1,833)	11,000	11,000	0	11,000	0
5465 · Title II	0	0	0	57,500	57,500	0	57,500	0
5468 · Arp-hcy	0	0	(0)	51,518	0	51,518	0	51,518
5497 · Charter School Start-up Revenue	100	0	100	100	0	100	100	0
Total Federal Revenue	100	104,912	(104,812)	1,969,858	1,918,239	51,618	1,918,339	51,518
Private Grants and Donations								
5192 · Donations	0	0	0	522,800	522,800	0	522,800	0
Total Private Grants and Donations	0	0	0	522,800	522,800	0	522,800	0
Earned Fees								
5179 · Other Pupil Income - Fundraising	16,579	4,167	12,412	25,000	25,000	0	25,000	0
5195 · Prior Period Adjustment	0	447	(447)	2,680	2,680	0	2,680	0
5198 · Miscellaneous Revenue	1,282	0	1,282	29,326	29,326	(0)	29,326	0
Total Earned Fees	17,861	4,613	13,247	57,006	57,006	0	57,006	0
Total Revenue	2,135,366	1,815,399	319,967	14,724,840	14,261,043	463,797	14,261,143	463,697
Expenses								
Salaries								
1111-6111 · ES Instruction Cert FT	224,395	276,073	51,678	1,541,379	1,656,436	115,057	1,697,778	156,399
1111-6131 · ES Instruction Supp Pay	6,500	0	(6,500)	6,500	0	(6,500)	1,250	-5,250
1111-6151 · ES Instruction NC FT	42,200	52,460	10,260	375,949	314,761	(61,188)	287,353	-88,596
1111-6152 · ES Instruction Aides	6,673	18,700	12,027	86,787	112,200	25,413	91,462	4,675
1131-6111 · MS Instruction Cert FT	70,433	95,222	24,789	549,770	571,333	21,563	579,346	29,576
1131-6131 · MS Instruction Supp Pay	1,000	0	(1,000)	1,000	0	(1,000)	0	-1,000
1131-6151 · MS Instruction NC FT	13,739	7,880	(5,860)	102,475	47,278	(55,197)	47,812	-54,663
1191-6131 · Summer Instruction Supp Pay	1,200	8,500	7,300	51,000	51,000	0	51,000	0
1221-6111 · Special Education Cert FT	60,073	71,733	11,660	458,723	430,398	(28,325)	472,101	13,378
1221-6131 · Special Education Supp Pay	2,000	0	(2,000)	2,000	0	(2,000)	0	-2,000

1221-6152 · Special Education Aides	15,550	57,960	42,410	241,214	347,757		106,543	347,757	106,543
1271-6111 · Bilingual Instruction Cert FT	9,595	25,738	16,143	154,427	154,427		0	154,427	0
1411-6131 · Student Activities Supp Pay	667	23,333	22,667	112,959	140,000		27,041	131,876	18,917
1421-6131 · Student Athletics Supp Pay	667	1,333	667	8,000	8,000		0	8,000	0
2113-6131 · Social Work Supp Pay	1,000	0	(1,000)	1,000	0		(1,000)	0	-1,000
2113-6151 · Social Work Nc Ft	33,456	44,217	10,760	244,748	265,300		20,552	250,165	5,417
2134-6151 · Nursing NC FT	0	10,833	10,833	54,167	65,000		10,833	59,583	5,417
2321-6112 · Exec Admin Cert Ft Admin	30,333	30,333	0	182,000	182,000		0	182,000	0
2329-6112 · Other Exec Admin Cert Ft Admin	71,703	71,703	(0)	430,218	430,218		(0)	430,218	0
2329-6131 · Other Exec Admin Supp Pay	6,833	0	(6,833)	6,833	0		(6,833)	2,417	-4,417
2329-6151 · Other Exec Admin Nc Ft	49,606	51,697	2,091	306,789	310,180		3,391	306,469	-320
2329-6161 · Other Exec Admin Nc Pt	15,692	0	(15,692)	100,692	0		(100,692)	96,092	-4,600
2331-6151 · It Admin Nc Ft	10,250	10,250	0	61,500	61,500		0	61,500	0
2411-6112 · Building Admin Cert Ft Admin	105,534	106,528	995	642,458	639,171		(3,287)	642,280	-178
2411-6122 · Building Admin Cert Pt	2,139	9,167	7,028	10,472	55,000		44,528	10,308	-164
2411-6131 · Building Admin Supp Pay	3,358	0	(3,358)	3,358	0		(3,358)	1,358	-2,000
2411-6151 · Building Admin Nc Ft	28,418	28,418	(0)	170,508	170,508		(0)	170,508	0
2511-6131 · Business Office Supp Pay	4,000	0	(4,000)	4,000	0		(4,000)	2,000	-2,000
2511-6151 · Business Office NC FT	91,329	91,495	167	547,972	548,972		1,000	547,972	0
2541-6131 · Maint Of Plant Supp Pay	250	0	(250)	250	0		(250)	0	-250
2541-6151 · Maint Of Plant Nc Ft	56,836	58,991	2,155	351,239	353,946		2,707	350,402	-838
2562-6131 · Food Preparation Supp Pay	1,000	0	(1,000)	1,000	0		(1,000)	0	-1,000
2562-6151 · Food Preparation NC FT	37,763	45,979	8,216	270,371	275,874		5,502	273,361	2,990
2562-6161 · Food Preparation NC PT	6,119	0	(6,119)	6,119	0		(6,119)	3,216	-2,903
3812-6111 · Afterschool Cert FT	0	0	0	50,000	0		(50,000)	0	-50,000
3812-6131 · Afterschool Supp Pay	2,750	50,000	47,250	64,224	300,000		235,776	300,000	235,776
Total Salaries	1,013,060	1,248,543	235,484	7,202,100	7,491,259		289,159	7,560,009	357,909
Benefits and Taxes									
1111-6211 · ES Instruction Cert PRS	34,046	37,270	3,224	199,986	223,619		23,633	217,959	17,973
1111-6221 · ES Instruction NC PRS	7,080	9,607	2,527	59,226	57,640		(1,587)	48,238	-10,988
1111-6231 · ES Instruction Soc Sec	16,662	21,528	4,866	123,975	129,171		5,196	128,507	4,532
1111-6232 · ES Instruction Medicare	3,897	5,035	1,138	28,994	30,209		1,215	30,054	1,060
1111-6241 · ES Instruction Emp Ins	31,629	39,000	7,371	234,000	234,000		0	234,000	0
1131-6211 · MS Instruction Cert PRS	10,332	12,855	2,523	75,043	77,130		2,087	78,649	3,606
1131-6221 · MS Instruction NC PRS	2,083	1,064	(1,019)	14,062	6,383		(7,679)	6,531	-7,531
1131-6231 · MS Instruction Soc Sec	5,195	6,392	1,197	40,416	38,354		(2,062)	38,848	-1,568
1131-6232 · MS Instruction Medicare	1,215	1,495	280	9,452	8,970		(482)	9,085	-367
1131-6241 · MS Instruction Emp Ins	7,509	10,400	2,891	62,400	62,400		0	62,400	0
1191-6231 · Summer Instruction Soc Sec	74	527	453	3,162	3,162		0	3,162	0
1191-6232 · Summer Instruction Medicare	17	123	106	740	740		0	740	0
1221-6211 · Special Education Cert PRS	8,936	9,684	748	59,166	58,104		(1,062)	60,514	1,348
1221-6221 · Special Education NC PRS	2,352	7,825	5,473	30,785	46,947		16,162	40,065	9,280
1221-6231 · Special Education Soc Sec	4,643	8,041	3,398	43,350	48,246		4,895	48,722	5,371
1221-6232 · Special Education Medicare	1,086	1,881	795	10,138	11,283		1,145	11,395	1,256
1221-6241 · Special Education Emp Ins	8,845	14,733	5,889	88,400	88,400		0	88,400	0
1271-6211 · Bilingual Instruction Cert PRS	1,306	3,475	2,169	18,679	20,848		2,169	19,763	1,084
1271-6231 · Bilingual Instruction Soc Sec	596	1,596	1,000	8,575	9,574		1,000	9,075	500
1271-6232 · Bilingual Instruction Medicare	139	373	234	2,239	2,239		(0)	2,239	0
1271-6241 · Bilingual Instruction Emp Ins	80	2,600	2,520	15,600	15,600		(0)	15,600	0
1411-6231 · Student Activities Soc Sec	41	1,447	1,405	7,275	8,680		1,405	7,977	703
1411-6232 · Student Activities Medicare	10	338	329	1,701	2,030		329	1,866	164
1411-6241 · Student Activities Emp Ins	0	867	867	5,200	5,200		0	5,200	0
1421-6231 · Student Athletics Soc Sec	41	83	41	455	496		41	475	21

1421-6232 · Student Athletics Medicare	10	19	10	106	116	10	111	5
2113-6221 · Social Work Nc Prs	4,880	5,969	1,090	33,404	35,816	2,411	33,954	550
2113-6231 · Social Work Soc Sec	1,983	2,741	758	15,083	16,449	1,365	15,434	350
2113-6232 · Social Work Medicare	464	641	177	3,528	3,847	319	3,609	82
2113-6241 · Social Work Emp Ins	2,690	3,467	777	20,800	20,800	(0)	20,800	0
2134-6221 · Nursing NC PRS	0	1,463	1,463	6,825	8,775	1,950	7,556	731
2134-6231 · Nursing Soc Sec	0	672	672	3,358	4,030	672	3,694	336
2134-6232 · Nursing Medicare	0	157	157	785	942	157	864	79
2134-6241 · Nursing Emp Ins	0	867	867	5,200	5,200	0	5,200	0
2311-6261 · Board Wc	89,962	10,000	(79,962)	60,000	60,000	(0)	60,000	0
2311-6271 · Board Unemp	469	3,333	2,865	20,000	20,000	0	20,000	0
2321-6211 · Exec Admin Cert Prs	4,296	4,095	(201)	23,406	24,570	1,164	23,305	-100
2321-6231 · Exec Admin Soc Sec	1,817	1,881	64	11,220	11,284	64	11,252	32
2321-6232 · Exec Admin Medicare	425	440	15	2,624	2,639	15	2,632	7
2321-6241 · Exec Admin Emp Ins	1,488	867	(621)	5,821	5,200	(621)	5,510	-310
2329-6211 · Other Exec Admin Cert Prs	10,378	9,680	(698)	55,551	58,079	2,529	55,202	-349
2329-6221 · Other Exec Admin Nc Prs	7,326	6,979	(346)	50,441	41,874	(8,566)	51,212	772
2329-6231 · Other Exec Admin Soc Sec	8,746	7,651	(1,095)	52,189	45,905	(6,284)	51,702	-487
2329-6232 · Other Exec Admin Medicare	2,045	1,789	(256)	12,205	10,736	(1,470)	12,092	-114
2329-6241 · Other Exec Admin Emp Ins	10,332	8,667	(1,666)	52,000	52,000	0	52,000	0
2331-6221 · It Admin Nc Prs	1,537	1,384	(153)	8,456	8,303	(153)	8,379	-77
2331-6231 · It Admin Soc Sec	604	636	31	3,782	3,813	31	3,797	16
2331-6232 · It Admin Medicare	141	149	7	884	892	7	888	4
2331-6241 · It Admin Emp Ins	1,135	867	(269)	5,200	5,200	0	5,200	0
2411-6211 · Building Admin Cert Prs	15,627	15,619	(8)	84,330	93,713	9,383	83,689	-641
2411-6221 · Building Admin Nc Prs	4,004	3,836	(168)	23,019	23,019	(0)	23,019	0
2411-6231 · Building Admin Soc Sec	8,249	8,935	686	50,864	53,610	2,746	50,925	61
2411-6232 · Building Admin Medicare	1,929	2,090	160	11,896	12,538	642	11,910	14
2411-6241 · Building Admin Emp Ins	11,467	9,533	(1,933)	57,200	57,200	0	57,200	0
2511-6221 · Business Office NC PRS	13,461	12,352	(1,109)	70,998	74,111	3,113	70,432	-566
2511-6231 · Business Office Soc Sec	5,691	5,673	(18)	34,003	34,036	33	33,988	-14
2511-6232 · Business Office Medicare	1,331	1,327	(4)	7,952	7,960	8	7,949	-3
2511-6241 · Business Office Emp Ins	8,383	6,067	(2,317)	36,400	36,400	(0)	36,400	0
2541-6221 · Maint Of Plant Nc Prs	8,399	7,964	(435)	48,143	47,783	(361)	47,638	-505
2541-6231 · Maint Of Plant Soc Sec	3,354	3,657	303	21,607	21,945	337	21,631	24
2541-6232 · Maint Of Plant Medicare	784	855	71	5,053	5,132	79	5,059	6
2541-6241 · Maint Of Plant Emp Ins	7,608	6,933	(674)	41,600	41,600	0	41,600	0
2562-6221 · Food Preparation NC PRS	6,636	6,207	(429)	38,038	37,243	(795)	37,661	-377
2562-6231 · Food Preparation Soc Sec	2,626	2,851	224	17,048	17,104	56	17,071	22
2562-6232 · Food Preparation Medicare	614	667	53	3,987	4,000	13	3,992	5
2562-6241 · Food Preparation Emp Ins	5,322	6,933	1,611	39,988	41,600	1,612	40,530	542
3812-6231 · Afterschool Soc Sec	170	3,100	2,930	18,770	18,600	(170)	17,050	-1,720
3812-6232 · Afterschool Medicare	40	725	685	4,390	4,350	(40)	3,988	-402
Total Benefits and Taxes	404,238	377,973	(26,265)	2,211,176	2,267,836	56,661	2,235,591	24,416
Staff-Related Costs								
2213-6319 · Professional Development Prof S	28,475	27,917	(558)	165,030	167,500	2,470	163,860	-1,170
2213-6411 · Professional Development Supp	14,820	0	(14,820)	15,820	0	(15,820)	1,140	-14,680
2642-6319 · Recruitment Prof Serv	10,500	0	(10,500)	10,500	0	(10,500)	2,500	-8,000
2643-6412 · Tech Supplies	3,208	3,859	651	23,154	23,154	0	23,154	0
2644-6319 · Professional Development NonIns	6,606	15,833	9,227	93,847	95,000	1,153	94,140	293
2644-6343 · Non-instructional Staff Travel	6,428	3,333	(3,094)	20,000	20,000	0	20,000	0
2644-6411 · Professional Development NonIns	1,153	0	(1,153)	1,153	0	(1,153)	860	-293
2649-6319 · Staff Services, Other Prof Serv	4,114	1,250	(2,864)	7,500	7,500	(0)	7,500	0

Total Staff-Related Costs	75,303	52,192	(23,111)	337,004	313,154		(23,850)	313,155	-23,850
Rent									
2542-6333 · Facilities Rent	176,544	209,149	32,605	1,239,893	1,254,893		15,000	1,254,893	15,000
Total Rent	176,544	209,149	32,605	1,239,893	1,254,893		15,000	1,254,893	15,000
Occupancy Service									
2542-6319 · Facilities Prof Serv	488	833	345	5,000	5,000		(0)	5,000	0
2542-6332 · Facilities Rep & Mait	13,050	15,667	2,617	81,411	94,000		12,589	81,411	0
2542-6335 · Facilities Water/sewer	2,063	1,333	(730)	8,000	8,000		(0)	8,000	0
2542-6336 · Facilities Trash Remov	5,432	4,500	(932)	27,000	27,000		(0)	27,000	0
2542-6338 · Rentals Of Computers And Relate	6,293	8,825	2,533	52,950	52,950		0	52,950	0
2542-6339 · Facilities Oth Prop Serv	0	0	0	0	0		0	11,540	11,540
2542-6351 · Facilities Prop Insur	7,788	3,428	(4,359)	20,570	20,570		(0)	20,570	0
2542-6361 · Facilities Phone/internet	9,382	10,851	1,469	65,104	65,104		0	65,104	0
2542-6411 · Facilities Supplies	13,425	10,750	(2,675)	64,500	64,500		(0)	64,500	0
2542-6481 · Facilities Electricity	26,737	23,333	(3,404)	140,000	140,000		(0)	140,000	0
2542-6482 · Facilities Gas	881	5,333	4,452	32,000	32,000		0	32,000	0
2543-6339 · Care Upkeep Grounds Property S	21,255	11,758	(9,496)	70,550	70,550		0	59,010	-11,540
2546-6319 · Security Svcs Prof Serv	9,182	7,500	(1,682)	45,000	45,000		0	45,000	0
2546-6411 · Security Svcs Supplies	0	833	833	5,000	5,000		0	5,000	0
Total Occupancy Service	115,975	104,946	(11,030)	617,086	629,675		12,589	617,085	0
Student Expense, Direct									
1111-6319 · ES Instruction Prof Serv	53,472	24,167	(29,305)	345,000	145,000		(200,000)	145,000	-200,000
1111-6361 · ES Instruction Internet	0	417	417	2,500	2,500		(0)	2,500	0
1111-6391 · ES Field Trip	0	2,417	2,417	14,500	14,500		0	14,500	0
1111-6411 · ES Instruction Supplies	108,155	10,358	(97,797)	108,155	62,150		(46,005)	61,877	-46,278
1111-6412 · ES Instruction Tech Supplies	52,676	25,562	(27,114)	153,375	153,375		0	153,375	0
1111-6431 · Textbooks	1,326	8,583	7,258	51,500	51,500		0	51,500	0
1111-6491 · Es Instruct Other Materials	4,997	1,417	(3,581)	8,500	8,500		(0)	8,772	272
1191-6319 · Summer Instruction Prof Serv	14	667	653	4,000	4,000		(0)	4,000	0
1191-6411 · Summer Instruction Supplies	130	1,333	1,203	8,000	8,000		0	8,000	0
1221-6311 · Special Education Instruc Serv	18,991	16,833	(2,157)	101,000	101,000		0	101,000	0
1221-6411 · Special Education Supplies	14	667	653	4,000	4,000		0	4,000	0
1221-6412 · Special Education Instruct Mat	0	333	333	2,000	2,000		0	2,000	0
1271-6319 · Bilingual Instruction Prof Serv	405	2,250	1,845	13,500	13,500		0	13,500	0
1271-6411 · Bilingual Instruction Supplies	0	833	833	5,000	5,000		0	5,000	0
1271-6412 · Supplies - Technology - Related	7,000	1,167	(5,833)	7,000	7,000		(0)	7,000	0
1271-6431 · Bilingual Instruction Textbook	0	333	333	2,000	2,000		0	2,000	0
1411-6319 · Student Activities Prof Serv	0	217	217	1,300	1,300		(0)	1,300	0
1411-6411 · Student Activities Supplies	0	433	433	2,600	2,600		0	2,600	0
1421-6319 · Student Athletics Prof Serv	0	833	833	5,000	5,000		0	5,000	0
1421-6371 · Stu Ath Dues And Memberships	0	1,167	1,167	7,000	7,000		0	7,000	0
1421-6411 · Student Athletics Supplies	293	1,500	1,207	9,000	9,000		0	9,000	0
1933-6311 · Sped Tuition Private Agencies Ins	13,810	30,000	16,190	180,000	180,000		(0)	180,000	0
2122-6311 · Counseling Instruc Serv	0	5,333	5,333	32,000	32,000		0	32,000	0
2122-6411 · Counseling Supplies	0	2,167	2,167	13,000	13,000		0	13,000	0
2134-6411 · Nursing Supplies	92	167	75	1,000	1,000		(0)	1,000	0
2142-6311 · Psych Test Instruc Serv	10,054	5,333	(4,721)	32,000	32,000		(0)	32,000	0
2152-6311 · Instructional Services	8,075	16,667	8,592	100,000	100,000		(0)	100,000	0
2162-6311 · Ot Services Instruc Serv	2,914	13,000	10,086	76,747	78,000		1,253	76,747	0
2191-6311 · Occ Therapy Instruc Serv	5,603	0	(5,603)	5,603	0		(5,603)	1,253	-4,350
2222-6441 · Library Books	0	917	917	5,500	5,500		0	5,500	0
3611-6391 · Other Purchased Services	0	1,667	1,667	10,000	10,000		0	10,000	0
3812-6319 · Afterschool Prof Serv	0	2,167	2,167	162,618	13,000		(149,618)	13,000	-149,618

3812-6411 · Afterschool Supplies	0	0	0	40,000	0		(40,000)	0	-40,000
3912-6391 · Parental Involvem - Other Purcha	0	333	333	2,000	2,000		0	2,000	0
3912-6411 · Parental Involvement Supplies	0	1,333	1,333	8,000	8,000		(0)	8,000	0
Total Student Expense, Direct	288,021	180,571	(107,450)	1,523,398	1,083,424		(439,973)	1,083,424	-439,974
Student Expense, Food									
2562-6332 · Food Prep Rep & Mait	928	1,000	72	6,000	6,000		(0)	6,000	0
2562-6334 · Food Prep Equip Rent	432	500	68	3,000	3,000		0	3,000	0
2562-6411 · Food Preparation Supplies	4,165	6,667	2,502	40,000	40,000		0	40,000	0
2562-6471 · Food Preparation Snack	21,073	55,833	34,760	335,000	335,000		0	335,000	0
2562-6491 · Food Prep Other Materials	275	417	142	2,500	2,500		(0)	2,500	0
2562-6541 · Food Preparation Equipment	0	1,167	1,167	7,000	7,000		0	7,000	0
Total Student Expense, Food	26,873	65,583	38,710	393,500	393,500		0	393,500	0
Office & Business Expense									
2114-6412 · Technology Supplies	15,849	2,803	(13,046)	16,817	16,817		0	16,817	0
2311-6315 · Board Audit	0	3,000	3,000	18,000	18,000		0	18,000	0
2311-6317 · Board Legal	3,180	1,000	(2,180)	6,000	6,000		0	6,000	0
2311-6319 · Board Prof Serv	0	417	417	2,500	2,500		(0)	2,500	0
2311-6352 · Board Liability Insurance	22,155	9,167	(12,989)	55,000	55,000		(0)	55,000	0
2311-6411 · Board Supplies	437	250	(187)	1,500	1,500		(0)	1,500	0
2321-6319 · Exec Admin Prof Serv	33,693	27,083	(6,609)	162,500	162,500		(0)	162,500	0
2321-6371 · Exec Admin Dues And Membersht	437	2,000	1,563	12,000	12,000		(0)	12,000	0
2321-6411 · Exec Admin Supplies	253	5,033	4,780	30,200	30,200		0	30,200	0
2322-6362 · Advertising	16,087	10,750	(5,337)	64,500	64,500		0	64,500	0
2322-6411 · Community Services Supplies	4,163	2,750	(1,413)	16,500	16,500		0	16,500	0
2323-6319 · Staff Relations and Negotiations \$	88	8,333	8,245	39,107	50,000		10,893	46,635	7,528
2323-6411 · Staff Relations and Negotiations \$	10,893	0	(10,893)	10,893	0		(10,893)	3,365	-7,528
2329-6319 · Other Exec Admin Prof Serv	771	333	(438)	2,000	2,000		(0)	2,000	0
2331-6316 · Data Processing Services	92,893	39,175	(53,718)	235,050	235,050		(0)	235,050	0
2331-6412 · IT Admin Tech Supplies	0	2,250	2,250	13,500	13,500		0	13,500	0
2411-6371 · Building Level Ad - Dues and Mer	0	333	333	2,000	2,000		0	2,000	0
2411-6411 · Building Admin Supplies	1,297	3,700	2,403	22,200	22,200		0	22,200	0
2511-6319 · Business Office Prof Serv	2,744	500	(2,244)	3,000	3,000		(0)	3,000	0
2511-6411 · Business Office Supplies	8,577	7,333	(1,244)	44,000	44,000		0	44,000	0
2511-6412 · Bness Off Tech Supplies	13,350	2,000	(11,350)	13,350	12,000		(1,350)	12,000	-1,350
2523-6319 · Receiving and Disbursing Funds f	1,953	2,000	47	12,000	12,000		(0)	12,000	0
2525-6319 · Financial Accounting Services Pr	24,150	24,150	0	144,900	144,900		0	144,900	0
2529-6319 · Other Fiscal Services Prof Serv	1,254	1,417	163	8,500	8,500		(0)	8,500	0
2574-6363 · Printing Printing	0	333	333	2,000	2,000		0	2,000	0
Total Office & Business Expense	254,225	156,111	(98,113)	938,017	936,667		(1,350)	936,667	-1,350
Transportation									
2551-6341 · Transportation - Contracted, Non-	8,740	33,333	24,593	200,000	200,000		0	200,000	0
2551-6342 · Transportation - Contracted, Non-	2,639	3,083	445	18,500	18,500		0	18,500	0
2553-6341 · Transportation - Contracted, Disal	0	10,333	10,333	140,000	62,000		(78,000)	62,000	-78,000
2558-6551 · Transportation-Specific Funds	0	0	0	20,000	0		(20,000)	0	-20,000
Total Transportation	11,379	46,750	35,371	378,500	280,500		(98,000)	280,500	-98,000
Total Expenses	2,365,617	2,441,818	76,201	14,840,674	14,650,909		(189,765)	14,674,825	-165,849
Operating Income	(230,251)	(626,419)	396,168	(115,833)	(389,865)		274,032	-413,681	297,848
Extraordinary Expenses									
Facility Improvements									
4051-6521 · Building Const Buildings	12,589	0	(12,589)	12,589	0		(12,589)	12,589	0
Total Facility Improvements	12,589	0	(12,589)	12,589	0		(12,589)	12,589	0
Total Extraordinary Expenses	12,589	0	(12,589)	12,589	0		(12,589)	12,589	0
Net Income	(242,841)	(626,419)	383,579	(128,423)	(389,865)		261,443	-426,271	297,848

Cash Flow Statement	Actual	Budget	Variance	Forecast	Budget	Variance	Prv TOTAL	Diff
Net Income	(242,841)	(626,419)	383,579	(128,423)	(389,865)	261,443	-426,271	297,848
Cash Flow Adjustments								
Other Operating Activities								
1598 · Remove from operations	0	0	0	0	0	0	0	0
2154 · Local Taxes Payable	8,822	0	8,822	8,822	0	8,822	3,979	4,843
2155 · Missouri Income Tax Payable	15	0	15	0	0	0	0	0
2156 · Group Health And Life Insurance Payat	12,447	0	12,447	0	0	0	0	0
Total Other Operating Activities	21,285	0	21,285	8,822	0	8,822	3,979	4,843
Facilities Project Adjustments								
1599 · Add to facilities	0	0	0	0	0	0	0	0
Total Facilities Project Adjustments	0	0	0	0	0	0	0	0
Total Cash Flow Adjustments	21,285	0	21,285	8,822	0	8,822	3,979	4,843
Change in Cash	(221,556)	(626,419)	404,863	(119,601)	(389,865)	270,265	-422,292	302,691

1111-6211 - ES Instruction Cert PRS	15,882	18,164	17,779	17,779	17,779	17,779	15,804	15,804	15,804	15,804	15,804	15,804	199,986	223,619	23,633			217,959	17,973
1111-6221 - ES Instruction NC PRS	1,914	5,166	5,587	5,587	5,587	5,587	4,966	4,966	4,966	4,966	4,966	4,966	59,226	57,640	(1,587)			48,238	(10,988)
1111-6231 - ES Instruction Soc Sec	7,066	9,596	10,731	10,731	10,731	10,731	10,731	10,731	10,731	10,731	10,731	10,731	123,975	129,171	5,196			128,507	4,532
1111-6232 - ES Instruction Medicare	1,653	2,244	2,510	2,510	2,510	2,510	2,510	2,510	2,510	2,510	2,510	2,510	28,994	30,209	1,215			30,054	1,060
1111-6241 - ES Instruction Emp Ins	14,091	17,537	20,237	20,237	20,237	20,237	20,237	20,237	20,237	20,237	20,237	20,237	234,000	234,000	0			234,000	0
1131-6211 - MS Instruction Cert PRS	4,146	6,186	6,471	6,471	6,471	6,471	6,471	6,471	6,471	6,471	6,471	6,471	75,043	77,130	2,087			78,649	3,606
1131-6221 - MS Instruction NC PRS	680	1,403	1,198	1,198	1,198	1,198	1,198	1,198	1,198	1,198	1,198	1,198	14,062	6,383	(7,679)			6,531	(7,531)
1131-6231 - MS Instruction Soc Sec	1,945	3,250	3,522	3,522	3,522	3,522	3,522	3,522	3,522	3,522	3,522	3,522	40,416	38,354	(2,062)			38,848	(1,568)
1131-6232 - MS Instruction Medicare	455	760	824	824	824	824	824	824	824	824	824	824	9,452	8,970	(482)			9,085	(367)
1131-6241 - MS Instruction Emp Ins	3,472	4,036	5,489	5,489	5,489	5,489	5,489	5,489	5,489	5,489	5,489	5,489	62,400	62,400	0			62,400	0
1191-6231 - Summer Instruction Soc Sec	74	0	0	0	0	0	0	0	0	0	0	0	3,162	3,162	0			3,162	0
1191-6232 - Summer Instruction Medicare	17	0	0	0	0	0	0	0	0	0	0	0	722	740	18			740	0
1221-6211 - Special Education Cert PRS	4,280	4,657	5,382	5,382	5,382	5,382	4,784	4,784	4,784	4,784	4,784	4,784	59,166	58,104	(1,062)			60,514	1,348
1221-6221 - Special Education NC PRS	987	1,365	3,046	3,046	3,046	3,046	2,708	2,708	2,708	2,708	2,708	2,708	30,785	46,947	16,162			40,065	9,280
1221-6231 - Special Education Soc Sec	2,124	2,519	3,871	3,871	3,871	3,871	3,871	3,871	3,871	3,871	3,871	3,871	43,350	48,246	4,895			48,722	5,371
1221-6232 - Special Education Medicare	497	589	905	905	905	905	905	905	905	905	905	905	10,138	11,283	1,145			11,395	1,256
1221-6241 - Special Education Emp Ins	3,610	5,235	7,956	7,956	7,956	7,956	7,956	7,956	7,956	7,956	7,956	7,956	88,400	88,400	0			88,400	0
1271-6211 - Bilingual Instruction Cert PRS	653	653	1,737	1,737	1,737	1,737	1,737	1,737	1,737	1,737	1,737	1,737	18,679	20,848	2,169			19,763	1,084
1271-6231 - Bilingual Instruction Soc Sec	298	298	798	798	798	798	798	798	798	798	798	798	8,575	9,574	1,000			9,075	500
1271-6232 - Bilingual Instruction Medicare	70	70	210	210	210	210	210	210	210	210	210	210	2,239	2,239	(0)			2,239	(0)
1271-6241 - Bilingual Instruction Emp Ins	40	40	1,552	1,552	1,552	1,552	1,552	1,552	1,552	1,552	1,552	1,552	15,600	15,600	(0)			15,600	(0)
1411-6231 - Student Activities Soc Sec	21	21	723	723	723	723	723	723	723	723	723	723	7,275	8,680	1,405			7,977	703
1411-6232 - Student Activities Medicare	5	5	169	169	169	169	169	169	169	169	169	169	1,701	2,030	329			1,866	164
1411-6241 - Student Activities Emp Ins	0	0	520	520	520	520	520	520	520	520	520	520	5,200	5,200	0			5,200	0
1421-6231 - Student Athletics Soc Sec	21	21	41	41	41	41	41	41	41	41	41	41	455	496	41			475	21
1421-6232 - Student Athletics Medicare	5	5	10	10	10	10	10	10	10	10	10	10	106	116	10			111	5
2113-6221 - Social Work Nc Prs	2,577	2,303	2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852	2,852	33,404	35,816	2,411			33,954	550
2113-6231 - Social Work Soc Sec	1,024	960	1,310	1,310	1,310	1,310	1,310	1,310	1,310	1,310	1,310	1,310	15,083	16,449	1,365			15,434	350
2113-6232 - Social Work Medicare	239	224	306	306	306	306	306	306	306	306	306	306	3,528	3,847	319			3,609	82
2113-6241 - Social Work Emp Ins	1,345	1,344	1,811	1,811	1,811	1,811	1,811	1,811	1,811	1,811	1,811	1,811	20,800	20,800	(0)			20,800	(0)
2134-6221 - Nursing NC PRS	0	0	731	731	731	731	650	650	650	650	650	650	6,825	8,775	1,950			7,556	731
2134-6231 - Nursing Soc Sec	0	0	336	336	336	336	336	336	336	336	336	336	3,358	4,030	672			3,694	336
2134-6232 - Nursing Medicare	0	0	79	79	79	79	79	79	79	79	79	79	785	942	157			864	79
2134-6241 - Nursing Emp Ins	0	0	520	520	520	520	520	520	520	520	520	520	5,200	5,200	0			5,200	0
2311-6261 - Board Wc	44,981	44,981	(2,996)	(2,996)	(2,996)	(2,996)	(2,996)	(2,996)	(2,996)	(2,996)	(2,996)	(2,996)	60,000	60,000	(0)	Check Voided will appear in Sept		60,000	(0)
2311-6271 - Board Unemp	469	0	1,953	1,953	1,953	1,953	1,953	1,953	1,953	1,953	1,953	1,953	20,000	20,000	0			20,000	(0)
2321-6211 - Exec Admin Cert Prs	2,148	2,148	2,048	2,048	2,048	2,048	1,820	1,820	1,820	1,820	1,820	1,820	23,406	24,570	1,164			23,305	(100)
2321-6231 - Exec Admin Soc Sec	908	908	940	940	940	940	940	940	940	940	940	940	11,220	11,284	64			11,252	32
2321-6232 - Exec Admin Medicare	212	212	220	220	220	220	220	220	220	220	220	220	2,624	2,639	15			2,632	7
2321-6241 - Exec Admin Emp Ins	744	744	433	433	433	433	433	433	433	433	433	433	5,821	5,200	(621)			5,510	(310)
2329-6211 - Other Exec Admin Cert Prs	5,189	5,189	4,840	4,840	4,840	4,840	4,302	4,302	4,302	4,302	4,302	4,302	55,551	58,079	2,529			55,202	(349)
2329-6221 - Other Exec Admin Nc Prs	3,478	3,848	4,619	4,619	4,619	4,619	4,106	4,106	4,106	4,106	4,106	4,106	50,441	41,874	(8,566)			51,212	772
2329-6231 - Other Exec Admin Soc Sec	3,914	4,831	4,344	4,344	4,344	4,344	4,344	4,344	4,344	4,344	4,344	4,344	52,189	45,905	(6,284)			51,702	(487)
2329-6232 - Other Exec Admin Medicare	915	1,130	1,016	1,016	1,016	1,016	1,016	1,016	1,016	1,016	1,016	1,016	12,205	10,736	(1,470)			12,092	(114)
2329-6241 - Other Exec Admin Emp Ins	4,873	5,460	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	4,167	52,000	52,000	0			52,000	0
2331-6221 - It Admin Nc Prs	768	769	692	692	692	692	692	692	692	692	692	692	8,456	8,303	(153)			8,379	(77)
2331-6231 - It Admin Soc Sec	302	302	318	318	318	318	318	318	318	318	318	318	3,782	3,813	31			3,797	16
2331-6232 - It Admin Medicare	71	71	74	74	74	74	74	74	74	74	74	74	884	892	7			888	4
2331-6241 - It Admin Emp Ins	567	568	406	406	406	406	406	406	406	406	406	406	5,200	5,200	0			5,200	0
2411-6211 - Building Admin Cert Prs	7,625	8,002	7,361	7,361	7,361	7,361	6,543	6,543	6,543	6,543	6,543	6,543	84,330	93,713	9,383			83,689	(641)
2411-6221 - Building Admin Nc Prs	2,002	2,002	1,901	1,901	1,901	1,901	1,901	1,901	1,901	1,901	1,901	1,901	23,019	23,019	(0)			23,019	0
2411-6231 - Building Admin Soc Sec	4,048	4,201	4,262	4,262	4,262	4,262	4,262	4,262	4,262	4,262	4,262	4,262	50,864	53,610	2,746			50,925	61
2411-6232 - Building Admin Medicare	947	982	997	997	997	997	997	997	997	997	997	997	11,896	12,538	642			11,910	14
2411-6241 - Building Admin Emp Ins	5,443	6,024	4,573	4,573	4,573	4,573	4,573	4,573	4,573	4,573	4,573	4,573	57,200	57,200	0			57,200	(0)
2511-6221 - Business Office NC PRS	6,730	6,731	6,165	6,165	6,165	6,165	5,480	5,480	5,480	5,480	5,480	5,480	70,998	74,111	3,113			70,432	(566)
2511-6231 - Business Office Soc Sec	2,845	2,845	2,831	2,831	2,831	2,831	2,831	2,831	2,831	2,831	2,831	2,831	34,003	34,036	33			33,988	(14)
2511-6232 - Business Office Medicare	665	665	662	662	662	662	662	662	662	662	662	662	7,952	7,960	8			7,949	(3)
2511-6241 - Business Office Emp Ins	4,191	4,193	2,802	2,802	2,802	2,802	2,802	2,802	2,802	2,802	2,802	2,802	36,400	36,400	(0)			36,400	(0)
2541-6221 - Maint Of Plant Nc Prs	3,920	4,480	3,974	3,974	3,974	3,974	3,974	3,974	3,974	3,974	3,974	3,974	48,143	47,783	(361)			47,638	(505)
2541-6231 - Maint Of Plant Soc Sec	1,553	1,801	1,825	1,825	1,825	1,825	1,825	1,825	1,825	1,825	1,825	1,825	21,607	21,945	337			21,631	24
2541-6232 - Maint Of Plant Medicare	363	421	427	427	427	427	427	427	427	427	427	427	5,053	5,132	79			5,059	6
2541-6241 - Maint Of Plant Emp Ins	3,800	3,807	3,399	3,399	3,399	3,399	3,399	3,399	3,399	3,399	3,399	3,399	41,600	41,600	0			41,600	0
2562-6221 - Food Preparation NC PRS	3,119	3,517	3,140	3,140	3,140	3,140	3,140	3,140	3,140	3,140	3,140	3,140	38,038	37,243	(795)			37,661	(377)
2562-6231 - Food Preparation Soc Sec	1,207	1,420	1,442	1,442	1,442	1,442	1,442	1,442	1,442	1,442	1,442	1,442	17,048	17,104	56			17,071	22
2562-6232 - Food Preparation Medicare	282	332	337	337	337	337	337	337	337	337	337	337	3,987	4,000	13			3,992	5
2562-6241 - Food Preparation Emp Ins	2,397	2,925	3,467	3,467	3,467	3,467	3,467	3,467	3,467	3,467	3,467	3,467	39,988	41,600	1,612			40,530	542
3812-																			

2411-6371 - Building Level Ad - Dues and Memberships	0	0	200	200	200	200	200	200	200	200	200	200	2,000	2,000	0		2,000	0	
2411-6411 - Building Admin Supplies	0	1,297	2,090	2,090	2,090	2,090	2,090	2,090	2,090	2,090	2,090	2,090	22,200	22,200	0		22,200	(0)	
2511-6319 - Business Office Prof Serv	1,510	1,234	26	26	26	26	26	26	26	26	26	26	3,000	3,000	(0)		3,000	(0)	
2511-6411 - Business Office Supplies	2,202	6,376	3,542	3,542	3,542	3,542	3,542	3,542	3,542	3,542	3,542	3,542	44,000	44,000	0		44,000	0	
2511-6412 - Bness Off Tech Supplies	3,150	10,200	0	0	0	0	0	0	0	0	0	0	13,350	12,000	(1,350)	Dismissal License	12,000	(1,350)	
2523-6319 - Receiving and Disbursing Funds Prof Serv	751	1,202	1,005	1,005	1,005	1,005	1,005	1,005	1,005	1,005	1,005	1,005	12,000	12,000	(0)		12,000	(0)	
2525-6319 - Financial Accounting Services Prof Serv	12,075	12,075	12,075	12,075	12,075	12,075	12,075	12,075	12,075	12,075	12,075	12,075	144,900	144,900	0		144,900	0	
2529-6319 - Other Fiscal Services Prof Serv	0	1,254	725	725	725	725	725	725	725	725	725	725	8,500	8,500	(0)		8,500	(0)	
2574-6363 - Printing Printing	0	0	200	200	200	200	200	200	200	200	200	200	2,000	2,000	0		2,000	0	
Total Office & Business Expense	138,073	116,152	66,579	66,579	66,579	84,579	66,579	66,579	66,579	66,579	66,579	66,579	938,017	936,667	(1,350)		936,667	(1,350)	
Transportation																			
2551-6341 - Transportation - Contracted, Non-Disabled Stud	8,740	0	19,126	19,126	19,126	19,126	19,126	19,126	19,126	19,126	19,126	19,126	200,000	200,000	0		200,000	0	
2551-6342 - Transportation - Contracted, Non-Disabled Stud	0	2,639	1,586	1,586	1,586	1,586	1,586	1,586	1,586	1,586	1,586	1,586	18,500	18,500	0		18,500	0	
2553-6341 - Transportation - Contracted, Disabled Students	0	0	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	14,000	140,000	62,000	(78,000)	Indiv Pick ups	62,000	(78,000)	
2558-6551 - Transportation-Specific Funds	0	0	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	20,000	0	(20,000)	MOCAL Grant	0	(20,000)	
Total Transportation	8,740	2,639	36,712	36,712	36,712	36,712	36,712	36,712	36,712	36,712	36,712	36,712	378,500	280,500	(98,000)		280,500	(98,000)	
Total Expenses	1,076,143	1,289,474	1,244,182	1,244,182	1,244,182	1,262,182	1,237,787	1,237,787	1,237,787	1,237,787	1,237,787	1,291,396	14,840,674	14,650,909	(189,765)		14,674,825	(165,849)	
Operating Income	(9,957)	(220,294)	9,614	9,614	61,132	(8,386)	16,009	16,009	16,009	16,009	16,009	16,009	(115,833)	(389,865)	274,032		(413,681)	297,848	
Extraordinary Expenses																			
Facility Improvements																			
4051-6521 - Building Const Buildings	12,589	0	0	0	0	0	0	0	0	0	0	0	12,589	0	(12,589)		12,589	0	
Total Facility Improvements	12,589	0	0	0	0	0	0	0	0	0	0	0	12,589	0	(12,589)		12,589	0	
Total Extraordinary Expenses	12,589	0	0	0	0	0	0	0	0	0	0	0	12,589	0	(12,589)		12,589	0	
Net Income	(22,546)	(220,294)	9,614	9,614	61,132	(8,386)	16,009	16,009	16,009	16,009	16,009	(37,601)	(128,423)	(389,865)	261,443		(426,271)	297,848	
Cash Flow Statement	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	Budget	Variance	Comments	Priv TOTAL	Diff
Net Income		(22,546)	(220,294)	9,614	9,614	61,132	(8,386)	16,009	16,009	16,009	16,009	16,009	(37,601)	(128,423)	(389,865)	261,443		(426,271)	297,848
Cash Flow Adjustments																			
Other Operating Activities																			
1598 - Remove from operations	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0
2154 - Local Taxes Payable	3,979	4,843	0	0	0	0	0	0	0	0	0	0	0	8,822	0	8,822		3,979	4,843
2155 - Missouri Income Tax Payable	0	15	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(2)	(2)	0	0	0		0	0
2156 - Group Health And Life Insurance Payable	8,039	4,409	(1,245)	(1,245)	(1,245)	(1,245)	(1,245)	(1,245)	(1,245)	(1,245)	(1,245)	(1,245)	(1,245)	0	0	0		(0)	0
Total Other Operating Activities	12,018	9,267	(1,246)	(1,246)	(1,246)	(1,246)	(1,246)	(1,246)	(1,246)	(1,246)	(1,246)	(1,246)	(1,246)	8,822	0	8,822		3,979	4,843
Facilities Project Adjustments																			
1599 - Add to facilities	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0
Total Facilities Project Adjustments	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0		0	0
Total Cash Flow Adjustments	12,018	9,267	(1,246)	(1,246)	(1,246)	(1,246)	(1,246)	(1,246)	(1,246)	(1,246)	(1,246)	(1,246)	(1,246)	8,822	0	8,822		3,979	4,843
Change in Monthly Cash	(10,529)	(211,027)	8,367	8,367	59,886	(9,633)	14,763	14,763	14,763	14,763	14,763	14,763	(38,847)	(119,601)	(389,865)	270,265		(422,292)	302,691
Income Statement	Jun	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL	Budget				
Change in Monthly Cash (Net)	0	(10,529)	(211,027)	8,367	8,367	59,886	(9,633)	14,763	14,763	14,763	14,763	14,763	(38,847)	(119,601)					
Forecast Cash	4,204,320	4,193,792	3,982,765	3,991,132	3,999,499	4,059,385	4,049,753	4,064,515	4,079,278	4,094,041	4,108,804	4,123,567	4,084,720						
Budget Cash	4,204,320	3,667,394	3,577,901	3,438,676	3,298,303	3,355,846	3,322,977	3,250,448	3,419,848	3,556,952	3,542,538	3,539,039	3,814,455						

Balance Sheet

Momentum Academy

As of August 31, 2024

Balance Sheet	6/30/2024	8/31/2024	6/30/2025
Assets	Last Year	Current	Year End
Assets			
Current Assets			
Cash			
Ending Cash			4,084,720
1111 · Cash	113,735	135,003	0
1114 · Savings Acct: Cash Reserve	2,791	2,791	0
1115 · Inv Acct: Closure Reserve	7,284	7,284	0
1116 · Inv Acct: Sweep	3,143	3,143	0
1117 · 998 Parental Involvem - Gp Fic	2,047	2,047	0
1118 · Busey Money Market	4,075,321	3,832,496	0
Total Cash	4,204,320	3,982,765	4,084,720
Intercompany Transfers			
1598 · Remove from operations	0	0	0
1599 · Add to facilities	0	0	0
Total Intercompany Transfers	0	0	0
Total Current Assets	4,204,320	3,982,765	4,084,720
Total Assets	4,204,320	3,982,765	4,084,720
Liabilities and Equity			
Liabilities and Equity			
Current Liabilities			
Other Current Liabilities			
2154 · Local Taxes Payable	0	8,822	8,822
2155 · Missouri Income Tax Payable	(15)	0	(15)
2156 · Group Health And Life Insurance Pa	13,624	26,071	13,624
Total Other Current Liabilities	13,608	34,893	22,430
Total Current Liabilities	13,608	34,893	22,430
Equity			
Unrestricted Net Assets			
3111 · Fund Balance	4,190,712	4,190,712	4,190,712
Total Unrestricted Net Assets	4,190,712	4,190,712	4,190,712
Net Income			
Net Income	0	(242,841)	(128,423)
Total Net Income	0	(242,841)	(128,423)
Total Equity	4,190,712	3,947,872	4,062,289
Total Liabilities and Equity	4,204,320	3,982,765	4,084,720

State Revenue Drivers
Momentum Academy
 July 2024 through August 2024

Revenue Drivers							
As of							
Enrollment							
YTD Attendance %							
YTD ADA							
Enrollment		Budgeted					
Start of Year Enrollment			725				
Attrition			10%				
End of Year Enrollment			650		650		
Attendance %			90%		90%		
ADA	Recent DESE Pmt	Planned	FWADA BUDGET	Forecast	MAX	Change	
K-12	636.7	618.9	636.7	636.7	636.7		
Summer	-	7.7	7.7	7.7	7.7		
Total ADA Term	636.7	626.6	644.4	644.4	644.4	17.8	
Special Populations Weights	Recent DESE Pmt	Budgeted	FWADA	Forecast	MAX	Change	
Free and Reduced Lunch (FRL)							
% of ADA	77.1%	77.1%	77.1%	77.1%	77.1%		
Count	490.74	465.41	490.74	490.7	490.7		
Weight	73.419	91.050	73.419	73.419	73.4	(17.6)	
Individualized Education Plans (IEP)							
% of ADA	13.6%	13.6%	13.6%	13.6%	14%		
Count	80.0	80.0	80.0	80.0	80.0		
Weight	-	-	-	-	-	-	
Limited English Proficiency (LEP)							
% of ADA		9.73%	3.54%	3.54%	4%		
Count	77.0	58.8	77.0	77.0	77.0		
Weight	37.1	27.592	37.0	37.0	37.0	-	
Prek ADA							
Prek ADA		15.00			0		
State Payment Calculation	Recent DESE Pmt	Budgeted	FWADA BUD	Forecast	MAX	Change	
Total WADA	747.2	744.363	754.926	754.926	754.9	-	
Per Wada Payment Amount	\$ 14,861	\$ 14,000	\$ 14,000	\$ 14,000	\$ 14,000	\$ -	
State Aid Projection	10,937,969	10,271,994	10,417,734	10,417,586	10,417,734		
Prior Year Adjustment		-			-		
Net State Rev Projection	10,937,969	10,271,994	10,417,734	10,417,586	10,417,734		
Classroom Trust Fund	372,986	323,488	323,488	323,488	323,488		
Basic Formula	\$ 10,564,983	\$ 9,948,506	\$ 10,094,246	\$ 10,094,098	\$ 10,094,246	-	